THE MOST, AND THE LEAST, **VALUABLE BUSINESSES IN AMERICA**

Buying a business is, in at least one respect, like buying a house—you can learn a lot by looking at the comparables. The tables below tell you what businesses are selling for in 122 industries. For each one, the tables note the number of businesses sold in the survey period and the median annual revenue and sale price. The line graphs to the right show each category's sale price range, from low to high; the diamond in the middle marks the median sale price. On the tables' far right are six valuation multiples for each industry; in each case, we've highlighted the three most relevant (four in the case of ties), given the transactions in that industry.

	1000 000	♦	Sale Price Ranges Low			an High	MEDIAN VALUATION MULTIPLES (Best, second best, and third best multiples)					
Data based on transactions from 1/1/2007 to 3/31/2009	Median Annual	Median Sale	ale Thousands Millions Billions		t Value of Invested Capital) divided by							
DIVISION/Type of Business (Number of transactions)	Revenue (\$ 000's)	Price (\$ 000's)	i. =	10	=	10	Net Sales	Gross Profit	EBIT	EBITDA	Disc. Earnings	BVIC
AGRICULTURE, FORESTRY, AND FISHING [44]	397	200	-				0.50	0.73	3.29	4.40	2.65	2.88
Animal Specialty Services [11]	143	173	-				0.51	0.74	4.08	4.09	2.77	2.67
Landscape Counseling and Planning (9)	576	355	-				0.50	0.63	4.17	4.81	2.64	2.51
Lawn and Garden Services [18]	416	214	-				0.52	0.77	2.87	3.02	2.75	7.87
CONSTRUCTION (83)	1,785	638	-				0.41	1.06	4.15	4.00	2.15	2.84
Carpentry Work (6)	893	260					0.32	0.48	4.82	6.63	2.09	_
Plumbing, Heating, and Air Conditioning (24)	1,619	500	-				0.36	0.83	5.47	4.50	2.49	2.81
Single-Family Housing Construction (10)	1,837	414	*				0.36	0.87	2.14	2.26	1.59	5.11
Special Trade Contractors (9)	2,031	1,000		_			0.41	1.11	4.63	4.63	3.66	4.15
Water, Sewer, and Utility Lines (5)	21,065	27,500					0.66	2.26	16.01	15.39	_	2.64
FINANCE, INSURANCE, AND REAL ESTATE (83)	2,552	22,220	-			- 1	2.17	3.21	8.24	8.44	3.31	3.19
Fire, Marine, and Casualty Insurance (5)	62,545	41,000		-	-		0.66	0.66	6.11	7.87	-	0.57
Insurance Agents, Brokers, and Service (8)	7,865	15,411	- 1	-	-		2.28	2.28	6.86	6.84	3.24	1.99
Patent Owners and Lessors (9)	6,446	30,067			-		4.80	5.53	13.95	14.56	_	5.09
Real Estate Agents and Managers (12)	347	295					0.83	1.06	3.44	4.51	3.57	7.84
Security Brokers and Dealers (6)	61,600	34,489		-	1		0.84	1.35	6.97	6.66	_	8.85
MANUFACTURING (397)	4,883	7,800	1	\rightarrow		_	0.92	2.32	8.56	6.64	3.37	3.02
Commercial Printing [18]	1,114	693				-	0.55	1.15	5.36	4.67	3.89	1.54
Commercial Printing, Lithography [11]	517	340			-		0.72	1.10	4.66	5.02	3.05	3.45
Computer Peripheral Equipment (5)	22,554	115,000		-	~		4.09	7.47	11.39	20.49	_	13.53
Cut Stone and Stone Products (5)	1,973	1,475	_	\			0.60	1.19	5.88	13.35	3.87	_
Electromedical Equipment (8)	24,394	117,813		_	~		2.14	5.03	23.64	_	_	2.92
Electronic Connectors [11]	18,932	20,819			-		0.94	4.07	9.72	8.80	_	4.20
Fabricated Metal Products (6)	1,544	950	\vdash				0.72	1.34	4.22	4.17	3.98	_
Fabricated Structural Metal (7)	1,780	1,577	_	~			0.51	1.62	13.33	8.72	3.46	3.02
Industrial Machinery [13]	2,542	2,179	_	\			0.88	1.51	7.77	6.71	3.24	2.04
Instruments to Measure Electricity (5)	20,888	25,768		-0-			1.74	4.25	14.70	13.83	_	7.09

GLOSSARY: BVIC (Book Value of Invested Capital) = [Total Assets - Total Liabilities] + Long-Term Liabilities; Discretionary Earnings = Operating Profit + Owner's Compensation + Noncash Charges; EBIT = Operating Profit; EBITDA = Operating Profit + Noncash Charges; Gross Profit = Net Sales - Cost of Goods Sold; MVIC (Market Value of Invested Capital) = Reported Selling Price (includes noncompete value and interest-bearing debt; excludes real estate, consulting agreement values, and contingent payments); Net Sales = Annual Sales - Returns and Discounts

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		♦	Sale Price Range	es Low	♦ Median Hig			ION MULT		ltiples)	
	Median Annual	Median Sale	Thousands	Millions	Billion	MVIC	farket Valu	ue of Inves	ted Capita) divided	by
DIVISION/Type of Business (Number of transactions)	Revenue (\$ 000's)	Price (\$ 000's)	100	10	100	Net Sales	Gross Profit	EBIT	EBITDA	Disc. Earnings	BVIC
MANUFACTURING, continued (397)	4,883	7,800	 -	-		0.92	2.32	8.56	6.64	3.37	3.02
Manufacturing Industries [7]	1,796	527	-	_		0.51	2.04	5.59	3.94	2.79	1.26
Newspapers [5]	1,421	1,650	_	\	- 1	1.16	1.98	13.56	9.76	_	4.18
Orthopedic and Surgical Appliances (5)	15,240	13,000	-	-		0.78	2.48	14.38	_	_	2.95
Periodicals (5)	233	100	_			0.80	1.25	1.88	8.64	_	_
Pharmaceutical Preparations (23)	12,721	25,000		-		3.14	5.46	25.44	17.07	_	5.01
Plastics Products [7]	21,003	13,250	_	-	-	0.67	3.19	7.60	5.00	3.37	1.81
Radio and Television Equipment (7)	17,891	33,600		-	-	1.27	3.28	10.78	26.91	_	2.10
Semiconductors and Related Devices (22)	5,022	36,429			- 1	2.02	5.67	22.83	_	_	4.26
Signs and Advertising Specialties [12]	786	523		-		0.59	0.93	7.24	4.92	3.38	3.06
Surgical and Medical Instruments (7)	16,908	47,800		-	-	2.23	6.22	22.01	17.32	_	2.69
Wood Kitchen Cabinets (5)	1,036	585	→			0.32	0.92	6.54	4.66	2.35	2.53
Wood Products (5)	1,036	1,920		♦ —		0.43	0.79	10.23	9.13	23.29	_
MINING (14)	20,457	38,680			- 1	1.45	2.76	18.99	9.18	_	2.27
RETAIL TRADE (554)	445	160	-			0.37	0.68	2.96	3.78	2.68	2.22
Children's and Infants' Wear Stores [5]	1,211	400				0.53	1.14	4.49	8.13	4.28	_
Computer and Software Stores (7)	1,032	408	-			0.40	0.79	10.94	22.71	3.42	10.67
Drinking Places (29)	582	260	-	_		0.41	0.58	2.50	2.70	2.01	8.38
Drugstores and Proprietary Stores (10)	9,200	13,533	-	*	-	0.35	1.44	7.30	11.49	3.04	2.84
Eating and Drinking Places (260)	330	119	-			0.37	0.58	2.45	3.01	2.62	2.08
Floor Covering Stores (6)	1,145	195	◆	-		0.26	0.63	3.06	3.05	2.86	3.65
Florists [12]	369	99				0.29	0.55	1.94	1.67	2.36	_
Furniture Stores (14)	1,586	460		-		0.39	0.67	3.97	3.97	2.55	2.78
Gasoline Service Stations [13]	2,040	340	-	-		0.09	0.98	3.46	3.70	2.30	2.54
Gift, Novelty, and Souvenir Shops [17]	428	270				0.56	0.88	5.21	6.73	1.94	2.19
Grocery Stores (12)	653	140	-			0.21	0.60	1.76	11.34	2.57	_
Liquor Stores [16]	865	323		-		0.36	1.34	4.65	9.17	6.21	_
Lumber and Other Building Materials (6)	1,252	284	-			0.19	0.49	4.89	10.08	2.65	2.42
Merchandising Machine Operators [11]	133	110	→			0.67	1.41	2.28	6.64	4.60	1.33
Miscellaneous Food Stores [9]	452	210	→			0.49	0.90	7.60	6.74	3.99	4.73
Miscellaneous Home Furnishings (10)	863	270	-			0.32	0.73	2.00	2.48	1.59	6.45
Miscellaneous Retail Stores [19]	386	215	-			0.42	0.73	3.62	3.62	2.73	3.80
Radio, Television, and Electronic Stores [5]	1,350	750		-		0.52	1.18	3.55	2.82	2.39	_
Retail Bakeries (11)	388	95	→			0.31	0.51	3.20	1.86	0.98	1.77
Retail Nurseries and Garden Stores [7]	1,282	475	→			0.34	0.97	11.30	8.75	2.44	1.23
Used-Car Dealers (5)	870	385	-			0.24	0.65	2.70	2.72	2.72	_
Used-Merchandise Stores (7)	386	140	-			0.43	0.70	2.67	4.92	2.62	_
Women's Clothing Stores (8)	530	220	-			0.38	0.75	3.83	3.46	2.03	1.38
SERVICES [763]	750	450	-			0.66	0.95	5.34	6.21	2.39	3.55
Accounting, Auditing, and Bookkeeping [12]	641	463	-	1		1.03	1.03	4.53	4.76	3.22	19.42
Advertising Agencies (7)	3,255	4,344		•		0.57	2.47	5.36	13.20	-	10.57

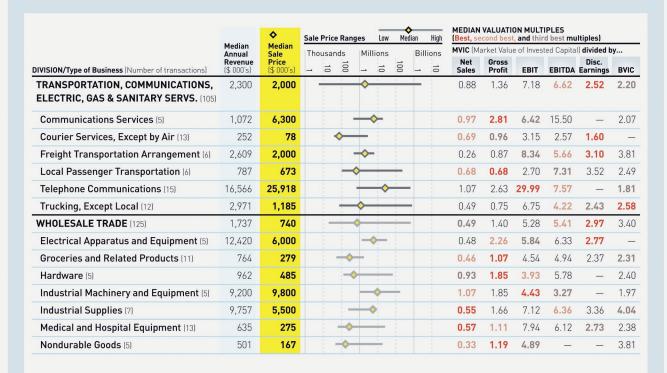
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		♦	Sale Price Ran	ges L	ow Me		MEDIAN VALUATION MULTIPLES (Best, second best, and third best multiples)					
	Median Annual	Median Sale	Thousands Mi		Millions Billions		MVIC (Market Value of Invested Capital) divided by					by
DIVISION/Type of Business (Number of transactions)	Revenue (\$ 000's)	Price (\$ 000's)	100	_ ;	100	10	Net Sales	Gross Profit	EBIT	EBITDA	Disc. Earnings	BVIC
SERVICES, continued [763]	750	450				-	0.66	0.95	5.34	6.21	2.39	3.55
Advertising, Miscellaneous (9)	396	950	-	•	-		1.41	1.41	5.53	4.75	2.85	7.19
Amusement and Recreation (8)	295	165	*				0.55	0.63	2.54	2.06	15.02	2.52
Architectural Services (7)	568	750	-	•			0.54	0.71	3.79	3.67	2.61	_
Automotive Services (5)	480	75	•	-			0.22	0.39	1.72	-	-	_
Auto Transmission Repair Shops (6)	555	124	•				0.25	0.31	2.57	3.42	_	1.39
Beauty Shops (40)	353	115	-	-			0.39	0.49	3.69	4.10	1.98	1.56
Building Maintenance Services [26]	286	195			-		0.63	0.78	3.55	5.45	2.60	2.82
Business Consulting Services (18)	17,196	12,583		-	-		0.94	3.00	11.56	10.79	9.69	5.60
Business Services (60)	328	240	-	1	-		0.71	0.97	3.15	5.35	3.10	5.33
Carpet and Upholstery Cleaning (6)	217	297	-				0.98	1.08	7.18	5.22	3.56	4.57
Car Washes (5)	252	260	-	-			0.65	1.14	6.27	_	2.94	_
Child Day Care Services (27)	407	200	-	- 1			0.51	0.51	3.43	3.88	2.39	2.38
Coin-op Laundries and Cleaning [13]	162	156			_		0.98	0.98	3.66	6.23	4.10	3.22
Commercial Nonphysical Research (6)	1,545	2,900		•	_		0.54	1.15	11.16	10.82	3.39	5.82
Computer-related Services [7]	13,424	4,344	-				0.85	0.95	8.50	8.19	2.39	3.99
Computer Systems Design [13]	28,245	33,886	-	1	•		0.80	3.10	10.71	9.95	2.90	4.60
Custom Computer Programming [7]	7,005	7,500		-	_		3.43	5.44	14.19	5.52	_	25.52
Data Processing and Preparation (5)	5,039	10,800	-	-	_		1.37	2.69	18.15	7.44	1.61	3.93
Direct Mail Advertising Services (5)	525	220		-			0.33	1.46	3.31	_	_	27.02
Dry-cleaning Plants, Except Rugs [18]	291	250	-	-			0.72	1.11	9.45	9.25	4.41	5.08
Employment Agencies [10]	962	468	-		-		0.41	0.94	5.40	5.40	2.40	1.32
Engineering Services (10)	37,136	12,445			\rightarrow		0.47	2.63	7.34	6.32	6.35	4.21
General Automotive Repair Shops (30)	497	170	-	+ 1			0.30	0.54	4.08	3.03	2.49	2.53
Help Supply Services (6)	29,339	4,918	-	•	- 1		0.20	1.12	4.01	7.86	_	2.55
Home Health Care Services (10)	5,444	5,550	-	•	-		0.95	1.66	7.92	6.14	2.65	2.22
Information Retrieval Services [7]	410	1,110		•			1.28	2.03	8.13	11.68	_	16.38
Management Consulting Services [24]	11,683	15,687	-		_		1.25	2.91	9.51	11.71	2.47	3.53
Medical Laboratories (11)	1,206	1,327	_	•		+ -	1.02	2.16	2.65	2.62	1.73	3.01
Miscellaneous Personal Services [30]	244	125	-	-			0.49	0.56	3.06	3.20	3.49	2.90
Offices and Clinics of Dentists (45)	1,429	968	_	•			0.62	0.62	108.65	32.48	1.17	1.00
Offices and Clinics of Medical Doctors [11]	2,513	1,100	-	•			0.45	0.64	5.40	5.28	0.70	2.05
Offices of Health Practitioners [5]	640	277		-			0.31	0.48	5.34	5.34	1.61	16.52
Photocopying and Duplicating Services [5]	491	250	-				0.51	0.91	2.19	3.59	2.15	_
Physical Fitness Facilities [17]	230	125	-	-			0.58	0.58	3.64	3.56	2.52	10.43
Prepackaged Software [83]	4,691	16,551	-				2.70	4.34	21.71	16.81	1.50	7.03
Repair Services (8)	1,018	488			-		0.52	1.28	9.09	5.96	3.39	2.83
Schools and Educational Services (11)	523	210			- 1		0.77	0.91	4.27	8.10	2.94	_
Testing Laboratories (5)	3,471	5,573	_	•	-		0.75	1.91	5.17	3.94	3.39	6.85
Top and Body Repair and Paint Shops [13]	552	300	-	-			0.43	0.65	4.91	7.23	4.59	40.02
Videotape Rental [5]	276	90	•	1			0.33	0.63	1.74	1.60	1.60	1.38

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CALCULATE YOUR COMPANY'S VALUE

Use this work sheet to get a rough estimate of what your business might fetch in today's market. First, find your industry in the preceding tables and note the three best valuation multiples. Enter those figures into the appropriate boxes in the Multiple Value column below. Next, insert the appropriate financial information in the corresponding boxes in the middle column. (This may require some help from your accountant or CFO.) In all three cases, multiply the dollar figure by the multiple and enter the sum in the far right column. Average the figures—and there's your number. This will be a very rough estimate, but a useful starting point.

	#2	#3	ck yours off) Multiple	Multiple Value [Get from tables] Your Company's Figures						Your Company's Estimated Value (Market Value of Invested Capital)		
4	1	1	MVIC/ Net Sales		×	Net Sales	\$,,000	=	\$	_,,000	
	1	1	MVIC/ Gross Profit		×	Gross Profit	\$,,000	=	\$	_,,000	
	1	1	MVIC/ EBIT		×	EBIT	\$,,000	=	\$	_,,000	
	1	1	MVIC/ EBITDA		×	EBITDA	\$	_,,000	=	\$	_,,00	
4	1	1	MVIC/ Disc. Earnings		×	Discretionary Earnings	\$	_,,000	=	\$	_,,00	
4	1	1	MVIC/ BVIC		×	BVIC	\$,,000	=	\$	_,,00	
								Add up estim		\$	_,,00	
											Number of :	
								ESTIMATED VALU		\$		